



**UNITED WAY OF GREATER  
ATLANTA, INC.**

**FINANCIAL STATEMENTS**

*As of and for the Years Ended June 30, 2017  
and 2016*

*And Report of Independent Auditor*

# UNITED WAY OF GREATER ATLANTA, INC.

## TABLE OF CONTENTS

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<b>REPORT OF INDEPENDENT AUDITOR</b> .....	1-2
<b>FINANCIAL STATEMENTS</b>	
Statements of Financial Position .....	3
Statements of Activities.....	4-5
Statements of Functional Expenses .....	6-7
Statements of Cash Flows .....	8
Notes to the Financial Statements .....	9-28
<b>SUPPLEMENTAL INFORMATION</b>	
Schedule of Expenditures of Federal Awards.....	29
Notes to the Schedule of Expenditures of Federal Awards .....	30
<b>SINGLE AUDIT</b>	
Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	31-32
Report of Independent Auditor on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance .....	33-34
Schedule of Findings and Questioned Costs.....	35
<b>EXHIBIT 1 – MANAGEMENT CERTIFICATIONS</b> .....	36

## Report of Independent Auditor

To the Board of Directors of  
United Way of Greater Atlanta, Inc.  
Atlanta, Georgia

We have audited the accompanying financial statements of United Way of Greater Atlanta, Inc. (the “United Way”) (a nonprofit organization), which comprise the statements of financial position as of June 30, 2017 and 2016, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **OTHER MATTERS**

### **Supplementary and Other Information**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The additional information in Exhibit 1 on page 36 is presented for purposes of additional analysis and is not a required part of the financial statements. The information in Exhibit 1, which is of a non-accounting nature, has not been subjected to the auditing procedures applied in the audits of the financial statements, and, accordingly, we express no opinion on it.

The accompanying schedule of expenditures of federal awards, shown on page 29, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is also presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

### **Other Reporting Required By Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated, December 19, 2017 on our consideration of United Way's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering United Way's internal control over financial reporting and compliance.

*Cheng Bekert LLP*

Atlanta, Georgia  
December 19, 2017

**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENTS OF FINANCIAL POSITION**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

	<b>2017</b>	<b>2016</b>
<b>ASSETS</b>		
Cash and cash equivalents, including donor restricted cash of \$17,368 and \$22,044 at June 30, 2017 and 2016, respectively	\$ 21,574	\$ 31,003
Investments, at fair value	32,083	29,249
Pledges receivable, less allowance for uncollectible accounts of \$5,695 and \$5,916 at June 30, 2017 and 2016, respectively	26,928	28,300
Other receivables and prepayments	3,435	3,022
Land, buildings, and equipment, net of depreciation	7,672	18,840
Assets held for sale	9,281	-
Other assets	1,499	1,376
<b>Total Assets</b>	<b>\$ 102,472</b>	<b>\$ 111,790</b>
<b>LIABILITIES AND NET ASSETS</b>		
Liabilities:		
Allocations payable	\$ 7,584	\$ 8,730
Donor designated allocations payable	12,693	13,051
Accounts payable and accrued liabilities	13,627	12,832
Notes payable and other obligations	3,255	3,646
<b>Total Liabilities</b>	<b>37,159</b>	<b>38,259</b>
Net Assets:		
Unrestricted:		
Board designated endowment fund	12,272	11,657
Operating funds	24,067	23,931
Land, buildings, and equipment funds	6,536	11,352
<b>Total Unrestricted</b>	<b>42,875</b>	<b>46,940</b>
Temporarily restricted	18,663	22,816
Permanently restricted	3,775	3,775
<b>Total Net Assets</b>	<b>65,313</b>	<b>73,531</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 102,472</b>	<b>\$ 111,790</b>

**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENT OF ACTIVITIES**  
**(DOLLARS IN THOUSANDS)**

YEAR ENDED JUNE 30, 2017

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Campaign Results:				
Campaign contributions:				
Current year campaign	\$ 73,274	\$ 4,572	\$ -	\$ 77,846
Prior year Pacesetter Campaign	(104)	-	-	(104)
Pacesetter Campaign	-	393	-	393
Less amounts due to others:				
Donor designations	(7,832)	-	-	(7,832)
Amounts sent directly to others	(25,854)	-	-	(25,854)
Gross Campaign Results	39,484	4,965	-	44,449
Provision for uncollectibles	(3,384)	-	-	(3,384)
Net Campaign Results	36,100	4,965	-	41,065
Revenues, Gains, and Other Support:				
Campaign contributions received in current period, net of provision for uncollectible pledges of \$3,384	36,100	4,965	-	41,065
Government grants and contracts	3,445	-	-	3,445
Private grant and foundation revenues	1,023	15,100	-	16,123
Interest and dividends	562	(2)	-	560
Realized and unrealized gains on investments	1,784	-	-	1,784
Building income	7,245	-	-	7,245
Other income	1,946	-	-	1,946
Gifts-in-Kind revenue	17,506	-	-	17,506
Net assets released from restrictions	24,216	(24,216)	-	-
Total Revenues, Gains, and Other Support	93,827	(4,153)	-	89,674
Allocations, Expenses, and Other Direct Assistance:				
Agency allocations from annual campaign	(15,967)	-	-	(15,967)
Government grants and contracts expense	(3,445)	-	-	(3,445)
Other allocations	(23,013)	-	-	(23,013)
Gifts-in-Kind expense	(17,490)	-	-	(17,490)
Total Allocations and Other Direct Assistance	(59,915)	-	-	(59,915)
Operating expenses	(37,262)	-	-	(37,262)
Interest expense	(118)	-	-	(118)
Dues to United Way Worldwide	(604)	-	-	(604)
Total Allocations, Expenses, and Other Direct Assistance	(97,899)	-	-	(97,899)
Change in net assets before change in liability for pension benefit	(4,072)	(4,153)	-	(8,225)
Change in liability for pension benefit	7	-	-	7
Change in net assets	(4,065)	(4,153)	-	(8,218)
Net assets, beginning of year	46,940	22,816	3,775	73,531
Net assets, end of year	\$ 42,875	\$ 18,663	\$ 3,775	\$ 65,313

The accompanying notes to the financial statements are an integral part of these financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENT OF ACTIVITIES (CONTINUED)**  
**(DOLLARS IN THOUSANDS)**

YEAR ENDED JUNE 30, 2016

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Campaign Results:				
Campaign contributions:				
Current year campaign	\$ 73,068	\$ 4,309	\$ -	\$ 77,377
Prior year Pacesetter Campaign	(134)	-	-	(134)
Pacesetter Campaign	-	104	-	104
Less amounts due to others:				
Donor designations	(8,472)	-	-	(8,472)
Amounts sent directly to others	(22,540)	-	-	(22,540)
Gross Campaign Results	41,922	4,413	-	46,335
Provision for uncollectibles	(3,429)	-	-	(3,429)
Net Campaign Results	38,493	4,413	-	42,906
Revenues, Gains, and Other Support:				
Campaign contributions received in current period, net of provision for uncollectible pledges of \$3,429	38,493	4,413	-	42,906
Government grants and contracts	3,415	-	-	3,415
Private grant and foundation revenues	1,177	14,040	-	15,217
Interest and dividends	489	(2)	-	487
Realized and unrealized losses on investments	(299)	-	-	(299)
Building income	7,277	-	-	7,277
Other income	2,357	-	-	2,357
Gifts-in-Kind revenue	14,263	-	-	14,263
Net assets released from restrictions	16,253	(16,253)	-	-
Total Revenues, Gains, and Other Support	83,425	2,198	-	85,623
Allocations, Expenses, and Other Direct Assistance:				
Agency allocations from annual campaign	(17,172)	-	-	(17,172)
Government grants and contracts expense	(3,415)	-	-	(3,415)
Other allocations	(16,286)	-	-	(16,286)
Gifts-in-Kind expense	(14,406)	-	-	(14,406)
Total Allocations and Other Direct Assistance	(51,279)	-	-	(51,279)
Operating expenses	(30,274)	-	-	(30,274)
Interest expense	(113)	-	-	(113)
Dues to United Way Worldwide	(561)	-	-	(561)
Total Allocations, Expenses, and Other Direct Assistance	(82,227)	-	-	(82,227)
Change in net assets before change in liability for pension benefit and transfer of assets	1,198	2,198	-	3,396
Change in liability for pension benefit	(1,186)	-	-	(1,186)
Change in net assets	12	2,198	-	2,210
Net assets, beginning of year	46,928	20,618	3,775	71,321
Net assets, end of year	\$ 46,940	\$ 22,816	\$ 3,775	\$ 73,531

The accompanying notes to the financial statements are an integral part of these financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
**(DOLLARS IN THOUSANDS)**

YEAR ENDED JUNE 30, 2017

	Program Services				Supporting Services				Total
	Agency Allocations	Community Services	Other Direct Assistance	Building Operations	Total Program Services	Fundraising	Management and General	Total Supporting Services	
Operating Expenses:									
Salaries and other labor	\$ -	\$ 3,836	\$ 2,164	\$ 1,142	\$ 7,142	\$ 4,543	\$ 3,420	\$ 7,963	\$ 15,105
Occupancy	-	175	110	6,103	6,388	1	40	41	6,429
Employee health and retirement benefits	-	1,050	497	96	1,643	951	684	1,635	3,278
Campaign and marketing supplies	-	-	231	-	231	110	-	110	341
Professional fees	-	58	867	6	931	538	518	1,056	1,987
Payroll taxes	-	282	168	95	545	314	233	547	1,092
Printing and brochures	-	20	279	2	301	82	89	171	472
Telephone	-	84	10	26	120	39	368	407	527
Equipment rental and maintenance	-	41	-	141	182	4	361	365	547
Postage and supplies	-	479	143	196	818	1,108	(935)	173	991
Training and conferences	-	109	389	1	499	87	79	166	665
Local transportation	-	30	43	3	76	38	9	47	123
Other	-	37	6	958	1,001	72	31	103	1,104
Depreciation and amortization	-	-	-	2,008	2,008	-	359	359	2,367
Utilities	-	-	-	935	935	-	-	-	935
Catering	-	-	-	1,299	1,299	-	-	-	1,299
Total Operating Expenses	-	6,201	4,907	13,011	24,119	7,887	5,256	13,143	37,262
Allocations, Expenses, and Other Direct Assistance:									
Annual campaign allocations	15,459	483	-	-	15,942	25	-	25	15,967
Gifts-in-Kind expense	-	17,490	-	-	17,490	-	-	-	17,490
Governmental grants and contracts expense	-	-	3,445	-	3,445	-	-	-	3,445
Other allocations	-	-	23,013	-	23,013	-	-	-	23,013
Total Allocations, Expenses, and Other Direct Assistance	15,459	17,973	26,458	-	59,890	25	-	25	59,915
Other:									
Interest expense	-	-	-	82	82	-	36	36	118
Dues to United Way Worldwide	-	242	-	-	242	-	362	362	604
Total Other	-	242	-	82	324	-	398	398	722
Total Functional Expenses	\$ 15,459	\$ 24,416	\$ 31,365	\$ 13,093	\$ 84,333	\$ 7,912	\$ 5,654	\$ 13,566	\$ 97,899

The accompanying notes to the financial statements are an integral part of these financial statements.



**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENT OF FUNCTIONAL EXPENSES (CONTINUED)**  
**(DOLLARS IN THOUSANDS)**

YEAR ENDED JUNE 30, 2016

	Program Services				Supporting Services				Total
	Agency Allocations	Community Services	Other Direct Assistance	Building Operations	Total Program Services	Fundraising	Management and General	Total Supporting Services	
Operating Expenses:									
Salaries and other labor	\$ -	\$ 3,581	\$ 2,078	\$ 1,352	\$ 7,011	\$ 4,112	\$ 2,986	\$ 7,098	\$ 14,109
Occupancy	-	209	115	1,788	2,112	(2)	47	45	2,157
Employee health and retirement benefits	-	1,045	446	32	1,523	831	532	1,363	2,886
Campaign and marketing supplies	-	(5)	67	-	62	132	-	132	194
Professional fees	-	65	627	18	710	398	464	862	1,572
Payroll taxes	-	281	167	95	543	291	186	477	1,020
Printing and brochures	-	12	69	3	84	111	69	180	264
Telephone	-	58	11	22	91	42	288	330	421
Equipment rental and maintenance	-	44	-	98	142	2	496	498	640
Postage and supplies	-	496	193	191	880	998	(964)	34	914
Training and conferences	-	131	255	2	388	70	105	175	563
Local transportation	-	22	73	4	99	42	5	47	146
Other	-	(22)	1	691	670	101	(67)	34	704
Depreciation and amortization	-	-	-	2,197	2,197	-	352	352	2,549
Utilities	-	-	-	967	967	-	-	-	967
Catering	-	-	-	1,127	1,127	-	-	-	1,127
Total Operating Expenses	-	5,917	4,102	8,587	18,606	7,128	4,499	11,627	30,233
Allocations, Expenses, and Other Direct Assistance:									
Annual campaign allocations	16,871	315	-	-	17,186	25	-	25	17,211
Gifts-in-Kind expense	-	14,406	-	-	14,406	-	-	-	14,406
Governmental grants and contracts expense	-	-	3,417	-	3,417	-	-	-	3,417
Other allocations	-	-	16,286	-	16,286	-	-	-	16,286
Total Allocations, Expenses, and Other Direct Assistance	16,871	14,721	19,703	-	51,295	25	-	25	51,320
Other:									
Interest expense	-	-	-	93	93	-	20	20	113
Dues to United Way Worldwide	-	224	-	-	224	-	337	337	561
Total Other	-	224	-	93	317	-	357	357	674
Total Functional Expenses	\$ 16,871	\$ 20,862	\$ 23,805	\$ 8,680	\$ 70,218	\$ 7,153	\$ 4,856	\$ 12,009	\$ 82,227

The accompanying notes to the financial statements are an integral part of these financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**STATEMENTS OF CASH FLOWS**  
**(DOLLARS IN THOUSANDS)**

*YEARS ENDED JUNE 30, 2017 AND 2016*

	<u>2017</u>	<u>2016</u>
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ (8,218)	\$ 2,210
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Net realized and unrealized (gains) losses on investments	(1,784)	299
Depreciation	2,347	2,529
Amortization of bond issuance costs	20	20
Provision for doubtful accounts	3,384	3,429
Changes in assets and liabilities:		
Pledges and donor designated pledges receivable	(2,013)	(8,931)
Other receivables and prepayments	(413)	2,782
Other assets	(75)	149
Allocations and donor designated allocations payable	(1,504)	5,449
Accounts payable and accrued liabilities	795	915
Net cash provided by (used in) operating activities	<u>(7,461)</u>	<u>8,851</u>
<b>Cash flows from investing activities:</b>		
Purchases of building improvements and equipment	(460)	(1,092)
Purchases of investments	(2,364)	(2,244)
Sales of investments	1,266	751
Net cash used in investing activities	<u>(1,558)</u>	<u>(2,585)</u>
<b>Cash flows from financing activity:</b>		
Debt repayments	(410)	(466)
Net cash used in financing activity	<u>(410)</u>	<u>(466)</u>
Increase (decrease) in cash and cash equivalents	(9,429)	5,800
Cash and cash equivalents, beginning of year	31,003	25,203
Cash and cash equivalents, end of year	<u>\$ 21,574</u>	<u>\$ 31,003</u>
<b>Supplemental cash flow information:</b>		
Interest paid	<u>\$ 118</u>	<u>\$ 113</u>

The accompanying notes to the financial statements are an integral part of these financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 1—Nature of organization and summary of significant accounting policies**

*Nature of Operations* - United Way of Greater Atlanta, Inc. (the “United Way”) is a nonprofit corporation that was formed to mobilize the caring power of community to help one another by making lasting improvements on human care issues. United Way’s primary fundraising efforts are through workforce campaigns and community appeals concentrated in the Atlanta metropolitan area (“Annual Campaign”).

Annual Campaigns are conducted in the fall of each year (“Current Campaign”) to support programs primarily in the subsequent fiscal year. Campaign contributions are used generally to support a variety of local health and human services programs and to pay United Way’s operating expenses. Current Campaign revenues are primarily collected and distributed to agencies in the following fiscal year in two components. The first component is distributed in the first six months of the following fiscal year and is based on the level of campaign results of the Previous Campaign (as opposed to the Current Campaign). This distribution policy allows management sufficient time for the Current Campaign results to be analyzed and validated as to accuracy and collectability to avoid allocation levels in excess of actual campaign results. The second component from the Previous Campaign is distributed in the second six months of the following fiscal year at distribution levels based on the Previous Campaign. For the year ended June 30, 2017, the distributions made in the first half of the following fiscal year were committed to the agencies prior to the June 30 fiscal year-end and were reflected as “Allocations Payable” in the accompanying financial statements. Expected distributions for the second half of the following fiscal year were also communicated to the agencies as of June 30 to allow for the agencies’ budget planning needs. However, those planned distributions are contingent upon the results of the cash collections of the Previous Campaign and thus are contingent liabilities at each June 30 fiscal year-end. The aggregate amount of such contingent allocations payable was approximately \$7,113 and \$8,257 at June 30, 2017 and 2016, respectively.

Donors may designate their pledges among several community care programs. These donor-designated pledges represent pledges to health and human service agencies or a United Way affiliate in another location.

Annual fall campaign results are reduced by pledges collected on behalf of other organizations or pledged to a specific organization (i.e., donor-designated pledges) and by a provision for uncollectible pledges. The net campaign results for the 2016/2017 Campaign are reflected as unrestricted and temporarily restricted revenues in the accompanying 2017 statement of activities, and the amounts have been allocated to member agencies and other organizations in the current year. Campaign contributions related to the 2017/2018 Campaign are included in temporarily restricted revenue, as the amounts are restricted for the following year. These amounts are classified as Pacesetter Campaign contributions in the accompanying 2017 statement of activities.

Net campaign results are allocated to agencies and other organizations at the completion of the campaign. At June 30, 2017 and 2016, United Way had committed community care and donor-designated allocations in the aggregate amount of approximately \$20,277 and \$21,781, respectively. These amounts are included as allocations payable and donor-designated allocations payable in the accompanying statements of financial position. Revenues related to the community care portion are included in campaign contributions, and expenses are included in allocations to agencies in the accompanying statements of activities.

Donor-designated allocations are not included in revenues, gains, and other support or in allocations to agencies in the statements of activities in accordance with accounting principles generally accepted in the United States of America (“GAAP”), as United Way pass these contributions on to the donor-designated party.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 1—Nature of organization and summary of significant accounting policies (continued)**

*Financial Statement Presentation* - United Way reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

*Unrestricted Net Assets* - Net assets that are not restricted by donors or for which donor-imposed restrictions have expired.

*Temporarily Restricted Net Assets* - Net assets that contain donor-imposed time or purpose restrictions that have not currently been met.

*Permanently Restricted Net Assets* - Net assets that contain donor-imposed restrictions stipulating that the amounts be maintained by United Way in perpetuity. United Way may expend part or all of the income earned according to donor stipulations.

*Cash and Cash Equivalents* - United Way considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

*Use of Estimates* - The preparation of the financial statements in conformity with GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of any contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

*Investments* - Investments are carried at fair value. Investment income is credited to unrestricted net assets unless otherwise designated by the donor. United Way's investments do not have a significant concentration of credit risk within any industry, geographic location, or specific institution.

*Accounting for Contributions* - All Current Campaign contributions are considered to be available for unrestricted use unless specifically restricted by the donor for a specific program or time period. Amounts received that are designated for future periods or are restricted by the donor for specific purposes are reported as temporarily restricted or permanently restricted, as appropriate.

*Pledges Receivable and Allowances for Uncollectible Accounts* - Annual Campaign pledge contributions receivable are generally paid within 18 months. United Way provides an allowance for uncollectible pledges based on historical write-off percentages at the time campaign results are recorded.

This estimated allowance is periodically adjusted based on campaign collection trends. A campaign is officially closed for accounting purposes, and the final uncollectible amount determined, in the year following the year of workplace campaign collections. Any difference in the actual campaign collection results compared with the estimates previously recorded are reflected as an adjustment to net campaign results in the statements of activities. Reductions in uncollectible accounts of approximately \$1,128 and \$1,216 were recorded in fiscal years 2017 and 2016, respectively, related to the final closing of the Fall 2015 and 2014 campaign collections.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 1—Nature of organization and summary of significant accounting policies (continued)**

*Other Assets* - Other assets in the statements of financial position include:

	<u>2017</u>	<u>2016</u>
Beneficial interest in assets held by others	\$ 854	\$ 806
Life insurance contract	549	490
Inventories	96	80
Total other assets	<u>\$ 1,499</u>	<u>\$ 1,376</u>

See Note 3 for description of beneficial interest in assets held by others.

Inventories are comprised of undistributed donations under the Gifts-in-Kind program described in Note 2. Inventories are valued based on estimated fair value at the date of donation using information provided by the donor and quoted market prices.

*Concentrations of Risk* - Financial instruments that potentially subject United Way to concentrations of credit risk consist primarily of pledges receivable, substantially all of which are from individuals, businesses, or not-for-profit foundations in the metropolitan Atlanta area, and cash and cash equivalents.

Concentrations of credit risk for pledge receivables are limited due to the large number of donors comprising United Way's donor base. As a result, at June 30, 2017 and 2016, United Way does not consider itself to have a significant concentration of credit risk with respect to any single donor.

United Way places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250 for substantially all depository accounts. United Way from time to time may have amounts on deposit in excess of the insured limits.

*Income Taxes* - United Way is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986 ("IRC"), as amended, and therefore no provision for income taxes has been made in the accompanying financial statements. United Way has evaluated the effect of GAAP guidance on Accounting for Uncertainty in Income Taxes and believes it continues to satisfy the requirements of tax-exempt organizations and therefore had no uncertain income tax positions at June 30, 2017.

*Long-Term Debt* - In April 2015, the Financial Accounting Standards Board ("FASB") issued ASU 2015-03, *Simplifying the Presentation of Debt Issuance Costs*, which changes the presentation of debt issuance costs in financial statements. Under the new standard, an entity presents such costs in the statement of financial position as a direct deduction from the related debt liability rather than as an asset. United Way adopted this standard for the fiscal year ended June 30, 2017. The adoption of this standard did not have a material impact on the United Way's financial statements, other than the presentation of the United Way's debt issuance costs, net of accumulated amortization, as a deduction of debt on the United Way's statement of financial position.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 1—Nature of organization and summary of significant accounting policies (continued)**

*Private Grants and Foundations Revenue* - United Way receives certain funds directly from private foundations. The revenue is classified as temporarily restricted if the funds are restricted due to a time or purpose restriction by the donor. The funds are spent on various projects that serve the needs of the donor and community. Such funding is reflected as other direct assistance in the accompanying statements of functional expenses.

*Gifts-in-Kind* - Gifts-in-Kind Atlanta is a program of United Way. Its primary mission is to provide donations that support operational costs for nonprofits. In addition, donations help to offset nonprofit administrative costs so additional funds are available to serve the community. Gifts-in-Kind donations consist of office furniture, equipment, and supplies. All donations received by United Way are recorded as Gifts-in-Kind revenues and inventory at estimated fair market value when received. Items subsequently donated are released from inventory and recorded as Gifts-in-Kind expense when donated.

*Functional Expenses* - Operating expenses are functionalized between program services and supporting services based on departmental allocations.

*Contributed Services* - During the years ended June 30, 2017 and 2016, United Way received various services related to business planning, development, and marketing that have been recorded in the statements of activities and the statements of functional expenses. The estimated fair value of contributed services was approximately \$0 and \$36 at June 30, 2017 and 2016, respectively.

United Way pays for substantially all services that would otherwise meet the requirements to be recorded as contributed services. A substantial number of unpaid volunteers have made significant contributions of their time to United Way's programs and fundraising campaigns. These donated services are not reflected in the financial statements since they do not meet the criteria for recognition as contributed services.

*Forthcoming Accounting Pronouncements* - In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*. In August 2015, the FASB amended the guidance to defer the effective date of this standard by one year. ASU 2014-09 affects any entity that either enters into contracts with customers to transfer goods or services or enters into contracts for the transfer of nonfinancial assets unless those contracts are within the scope of other standards. The core principle of the guidance in ASU 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. United Way is currently evaluating the requirements of the new standard to insure that we have processes, systems, and internal controls in place to collect the necessary information to implement the standard, which will be effective for United Way beginning July 1, 2018. United Way is still evaluating the impact this guidance may have on its financial statements.

In November 2016, the FASB issued ASU 2016-18, *Restricted Cash*, which adds and clarifies guidance on the presentation of changes in restricted cash on the statement of cash flows and requires restricted cash to be included with cash and cash equivalents in the statement of cash flows. The guidance does not provide a definition of restricted cash. This guidance is effective for United Way beginning July 1, 2019. United Way is still evaluating the impact this guidance may have on the statement of cash flows.

In August 2016, the FASB issued ASU 2016-15, *Classification of Certain Cash Receipts and Cash Payments*. This guidance adds and clarifies guidance on the classification of certain cash receipts and payments in the statement of cash flows. This guidance is effective for United Way beginning July 1, 2019. United Way is still evaluating the impact this guidance may have on its financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 1—Nature of organization and summary of significant accounting policies (continued)**

In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements of Not-For-Profit Entities*. This guidance simplifies and improves how not-for-profit entities classify net assets as well as the information presented in financial statements and notes about liquidity, financial performance, and cash flows. Specifically, this guidance reduces the three classifications of net assets on the statement of financial position to two classifications. This guidance is effective for United Way beginning July 1, 2018. United Way is still evaluating the impact this guidance may have on its financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases*. This guidance introduces a lessee model that brings substantially all leases on the statement of financial position. The main difference between the guidance in ASU 2016-02 and current GAAP is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases under current GAAP. In transition, lessees and lessors are required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach, which includes a number of optional practical expedients. This guidance is effective for United Way beginning July 1, 2019. United Way is still evaluating the impact this guidance may have on its financial statements.

In January 2016, the FASB issued ASU 2016-01, *Recognition and Measurement of Financial Assets and Financial Liabilities*. This guidance revises accounting related to (1) the classification and measurement of investments in equity securities and (2) the presentation of certain fair value changes for financial liabilities measured at fair value. It also amends certain disclosure requirements associated with the fair value of financial instruments. This guidance is effective for United Way beginning July 1, 2019. United Way is still evaluating the impact this guidance may have on its financial statements.

In July 2015, the FASB issued ASU 2015-11, *Simplifying the Measurement of Inventory*. This guidance requires entities to measure most inventories at the lower of cost or net realizable value. This guidance is effective for United Way beginning July 1, 2017. United Way does not expect this guidance to have a material impact on its financial statements.

In August 2014, the FASB issued ASU 2014-15, *Disclosure of Uncertainties About an Entity's Ability to Continue as a Going Concern*, which provides guidance on determining when and how reporting entities must disclose going concern uncertainties in their financial statements. This guidance is effective for United Way beginning July 1, 2017. United Way does not expect this guidance to have an impact on its financial statements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 2—Land, buildings, and equipment**

Fixed assets owned and used in operations are included in unrestricted net assets at cost or if donated, at fair market value at the date of donation. United Way capitalizes additions of property and equipment in excess of one thousand dollars cost or fair value, if donated. Depreciation expense is recorded using the straight-line method over the estimated useful lives of the assets. At June 30, 2017 and 2016, the fixed assets of United Way were as follows:

	<u>Useful Lives</u>	<u>2017</u>	<u>2016</u>
Land	N/A	\$ 4,390	\$ 6,371
Buildings and leasehold improvements	7 - 30 years	20,535	55,789
Furniture, fixtures, and equipment	5 - 7 years	11,902	11,739
		<u>36,827</u>	<u>73,899</u>
Less accumulated depreciation		<u>(29,155)</u>	<u>(55,059)</u>
Land, buildings, and equipment, net of depreciation		<u>\$ 7,672</u>	<u>\$ 18,840</u>

As of June 30, 2017, United Way was actively in the process of pursuing to sell the Woodruff Volunteer Center building at 100 Edgewood Avenue in Atlanta, Georgia. As of the date these financial statements were available to be issued, a sale had not yet been finalized, but management expects it to within the next twelve months. See Note 10 for operating lease commitments. As of June 30, 2017, the carrying value of the building is approximately \$9,281 and is classified as assets held for sale on the statement of financial position.

**Note 3—Beneficial interest in assets held by others**

United Way is the beneficial owner of donated funds that are held and controlled by a local community foundation. The underlying assets have a corpus balance of approximately \$867 as shown in Note 4. These funds are reflected in the statements of financial position at the fair value of the beneficial interest. As shown in Note 1, the market value of the beneficial interest was approximately \$854 and \$806 at June 30, 2017 and 2016, respectively.

Income received from the community foundation each year is recognized as unrestricted income. Grants awarded to United Way were approximately \$39 during both the years ended June 30, 2017 and 2016.



**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 4—Restricted net assets**

Temporarily restricted net assets as of June 30, 2017 and 2016 have been restricted by donors to be spent as follows:

	<u>2017</u>	<u>2016</u>
Facilities maintenance	\$ 69	\$ 71
Education	9,894	13,622
Income	1,248	1,455
Health	336	327
Homelessness	5,138	4,838
Other direct assistance	1,585	2,399
Time restrictions	393	104
	<u>\$ 18,663</u>	<u>\$ 22,816</u>

Permanently restricted net assets include the principal amount (corpus) of contributions accepted with the stipulation from the donor that the principal be maintained in perpetuity and only the income from the investment thereof can be expended for purposes specified by the donor, if any. The corpus balance of permanently restricted net assets as of June 30 was as follows:

	<u>2017</u>	<u>2016</u>
Beneficial interest in assets held by others	\$ 867	\$ 867
Other direct assistance	2,908	2,908
	<u>\$ 3,775</u>	<u>\$ 3,775</u>

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 5—Net assets released from restriction**

Net assets released from restrictions during the years ended June 30, 2017 and 2016 consisted of the following:

	<u>2017</u>	<u>2016</u>
Temporarily Restricted:		
Education	\$ 14,033	\$ 7,123
Income	1,835	1,253
Health	826	726
Homelessness	4,755	5,491
Other direct assistance	2,663	1,526
Time restrictions – Pacesetter Campaign	104	134
	<u>\$ 24,216</u>	<u>\$ 16,253</u>

**Note 6—Investments**

United Way’s investments as of June 30, 2017 and 2016 consisted of the following:

	<u>2017</u>		<u>2016</u>	
	<u>Cost</u>	<u>Fair Value</u>	<u>Cost</u>	<u>Fair Value</u>
Certificates of deposit	\$ 50	\$ 50	\$ 50	\$ 50
Mutual funds:				
Equity securities funds	10,342	12,858	10,277	11,295
Fixed income funds	19,345	19,175	18,061	17,904
	<u>\$ 29,737</u>	<u>\$ 32,083</u>	<u>\$ 28,388</u>	<u>\$ 29,249</u>

Investment activity and income for the years ended June 30, 2017 and 2016 consisted of the following:

	<u>2017</u>	<u>2016</u>
Beginning balance	\$ 29,249	\$ 27,986
Transfers to investments	735	1,179
Interest and dividends, net of expenses	415	358
Net realized and unrealized gains (losses)	1,684	(274)
	<u>\$ 32,083</u>	<u>\$ 29,249</u>

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 7—Retirement plans**

United Way has an insured, noncontributory defined benefit pension plan (the “Plan”) for substantially all of its employees. United Way’s policy is to fund pension costs accrued, including amortization of prior service costs, over a 10-year period. The employee’s retirement benefit is based on years of service and the employee’s compensation during the highest consecutive 60 months out of the last 120 months of employment.

GAAP requires an employer to recognize the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through changes in unrestricted net assets. GAAP also requires an employer to measure the funded status of a plan as of the date of its year-end statements of financial position.

The funded status of United Way’s Plan as of June 30, 2017 and 2016, and amounts to be recognized as components of net periodic pension cost, are shown below:

	<b>2017</b>	<b>2016</b>
Projected benefit obligation	\$ (19,866)	\$ (18,877)
Plan assets at fair value	12,889	11,894
Funded status	<u>\$ (6,977)</u>	<u>\$ (6,983)</u>
Items not yet recognized as a component of net periodic pension cost:		
Net loss	\$ 5,766	\$ 6,178
	<u>\$ 5,766</u>	<u>\$ 6,178</u>

Weighted average assumptions as of June 30, 2017 and 2016:

Discount rate	3.75%	3.75%
Post-retirement interest rate	3.75	3.75
Expected return on assets	7.00	7.00
Rate of compensation increase	5.25	5.25

At June 30, 2017 and 2016, United Way recognized a liability for the underfunded status of its Plan and adjusted the ending balance of unrestricted net assets for the transition obligation, prior service cost, and net loss that had not been recognized as components of net periodic pension cost. The liability for pension benefits is approximately \$6,977 and \$6,983 as of June 30, 2017 and 2016, respectively, and is included in accounts payable and accrued liabilities in the accompanying statements of financial position.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 7—Retirement plans (continued)**

Below is the reconciliation of items not yet recognized as components of net periodic benefit cost and the estimated effect in the next fiscal year of items not yet reflected in net periodic benefit cost:

	<u>July 1, 2016</u>	<u>Reclassified as Net Periodic Benefit Cost</u>	<u>Amounts Arising During Period</u>	<u>June 30, 2017</u>
Reconciliation of items not yet reflected in net periodic benefit cost:				
Net (gain) or loss	\$ 6,178	\$ (515)	\$ 103	\$ 5,766
		<u>July 1, 2017</u>	<u>Estimated Amounts to be Reclassified as Net Periodic Benefit Cost</u>	
Estimated effect in next fiscal year of items not yet reflected in net periodic benefit cost:				
Net (gain) or loss		\$ 5,766		\$ 471

No Plan assets are expected to be returned to the United Way during the July 1, 2017 to June 30, 2018 fiscal year.

The following tables set forth the information related to the Plan as of June 30, 2017 and 2016 and the related changes for the years then ended:

	<u>2017</u>	<u>2016</u>
Projected benefit obligation, at beginning of year	\$ 18,877	\$ 17,320
Service cost	597	547
Interest cost	658	700
Actuarial (gains) / losses	639	712
Benefits paid	(905)	(402)
Projected benefit obligation, at end of year	<u>\$ 19,866</u>	<u>\$ 18,877</u>

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 7—Retirement plans (continued)**

	<b>2017</b>	<b>2016</b>
Fair value of Plan assets, beginning of year	\$ 11,894	\$ 11,522
Actual return on Plan assets	1,300	164
Employer contributions	600	610
Benefits paid	(905)	(402)
Fair value of Plan assets, end of year	<u>\$ 12,889</u>	<u>\$ 11,894</u>

Reconciliation of funded status:

Funded status	\$ (6,977)	\$ (6,983)
Unrecognized net loss	5,766	6,178
Net effect of adoption of recognition provisions of GAAP	(5,766)	(6,178)
Liability for pension benefits	<u>\$ (6,977)</u>	<u>\$ (6,983)</u>

	<b>2017</b>	<b>2016</b>
Components of net periodic benefit cost:		
Service cost	\$ 597	\$ 547
Interest cost	658	700
Expected return on plan assets	(765)	(877)
Amortization of initial unrecognized net loss	515	350
Net periodic benefit cost charged to operating expense	<u>\$ 1,005</u>	<u>\$ 720</u>

Weighted average assumptions as of July 1, 2017 and 2016:

Discount rate	3.75%	3.75%
Post-retirement interest rate	3.75	3.75
Expected return on assets	7.00	7.00
Rate of compensation increase	5.25	5.25

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 7—Retirement plans (continued)**

Approximate future benefit payments, reflecting expected future service, expected to be paid:

<u>Years Ending June 30,</u>	
2018	\$ 1,896
2019	1,207
2020	1,254
2021	864
2022	639
2023-2027	8,147
	<u>\$ 14,007</u>

Plan assets values and corresponding percentages by category at June 30, 2017 and 2016 were:

	<u>2017</u>		<u>2016</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Equity	\$ 7,605	59%	\$ 6,661	56%
Fixed income	773	6%	714	6%
General account	3,867	30%	3,805	32%
Real estate	644	5%	714	6%
	<u>\$ 12,889</u>	<u>100%</u>	<u>\$ 11,894</u>	<u>100%</u>

The expected long-term rate of return on Plan assets assumption of 7.00% was selected using the “building block” approach described by the Actuarial Standards Board in Actuarial Standards of Practice No. 27, *Selection of Economic Assumptions for Measuring Pension Obligations*. Based on United Way’s investment allocation for the pension plan in effect as of the beginning of the fiscal year, a best estimate range was determined for both the real rate of return (net of inflation) and for inflation based on survey-based and market-based inflation expectations. An average inflation rate within the range equal to 2.25% was selected and added to the real rate of return range to arrive at a best estimate range of 6.51% - 8.86%. A rate of 7.00%, which is within the best estimate range, was selected.

United Way expects to pay approximately \$650 of contributions to the Plan during the year ending June 30, 2018. United Way’s investment strategy is to invest approximately 60% of the funds in equity securities and approximately 40% in real estate, bonds, and fixed income securities.

During the years ended June 30, 2017 and 2016, United Way had a savings plan in which it matched, subject to IRC limitations, employee contributions up to 6% of gross pay. United Way charged to expenses approximately \$462 and \$426 in 2017 and 2016, respectively, under this savings plan.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 8—Notes payable and other obligations**

At June 30, 2017 and 2016, United Way had the following debt obligations outstanding:

	<u>2017</u>	<u>2016</u>
Bond payable	\$ 3,350	\$ 3,760
Less bond issuance costs, net	(95)	(114)
Bonds payable, net	<u>\$ 3,255</u>	<u>\$ 3,646</u>

United Way has an available line of credit with SunTrust Bank. The line of credit interest rate is the maximum of 30-day LIBOR plus 1.5% or 3% and matured on March 28, 2017. The line of credit was renewed and the maturity date was extended to June 30, 2018. The available line of credit as of June 30, 2017 and 2016 was \$20,000 and \$5,000, respectively. The interest rate on the line of credit at June 30, 2017 and 2016 was 3%. At both June 30, 2017 and 2016, there were no outstanding borrowings on the line of credit.

In June 1999, United Way issued \$9,000 of the Development Authority of Fulton County Tax-Exempt Adjustable Mode Revenue Bonds (“United Way of Greater Atlanta, Inc. Project”), Series 1999 and received net proceeds of approximately \$8,837 after payment of issuance costs of approximately \$163. The net proceeds of this bond issuance were used to fund capital expenditures related to the Loudermilk Conference Center, which consists of a conference center, office space, and attached parking deck.

In September 2011, United Way refunded approximately \$5,700 in principal amount of the United Way of Greater Atlanta, Inc. Project, Series 1999 through the issuance of Series 2011 Bonds in the original principal amount of approximately \$5,810. United Way financed issuance costs of approximately \$110 related to these bonds and paid another approximately \$35 in issuance costs for a total of approximately \$145 in issuance costs. In accordance with ASU 2015-03, *Simplifying the Presentation of Debt Issuance Costs*, the bonds are presented net of the issuance costs and is amortized using the straight-line method, which approximates the effective interest method, through interest expense over the term of the bonds. Amortization expense was approximately \$20 related to the bond issuance costs for the year ended June 30, 2017.

The net proceeds of the original Series 1999 Bond issuance were used to fund capital expenditures related to the Loudermilk Conference Center, which consists of a conference center, office space, attached parking deck, and renovations to two floors of the Woodruff Volunteer Center. These capital expenditures continue to serve as the collateral for the Series 2011 Bonds and had a net book value of approximately \$1,583 and \$2,295 as of June 30, 2017 and 2016, respectively. The Series 2011 Bonds bear interest at 75% of LIBOR plus 1.75% and are privately placed with Wells Fargo. The interest rate was 2.53% and 2.09% at June 30, 2017 and 2016, respectively. The bonds mature June 1, 2024. The Bonds are subject to mandatory purchase by the United Way on September 1, 2016, unless such date is extended, and failure to extend such mandatory purchase date will result in an immediate increase in the interest rate on the Bonds to 7%. In August 2016, United Way extended the purchase date on the Series 2011 Bonds to September 1, 2019.

Under the terms of the Series 2011 Bonds, United Way was required to have unrestricted net assets equal to at least \$24,000 as of June 30, 2011 and maintain at least \$20,000 at each fiscal year-end thereafter. As of June 30, 2017 and 2016, United Way was not aware of any violations of these requirements.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 8—Notes payable and other obligations (continued)**

In December 2011, United Way amended its existing interest rate swap agreement on the Series 1999 bonds and entered into a new interest rate swap agreement, derivative financial instrument, to reduce the potential impact of future changes in interest rates on the 2011 bond issuance. The economic substance of the agreement was to effectively convert the variable portion of the bond interest rate to a fixed rate of 2.22%. United Way holds this derivative financial instrument for the purpose of hedging the risk of variability of cash flows caused by changes in interest rates. The derivative is held only for the purposes of hedging such risk, not for speculation.

In September 2016, United Way exercised its right under the amended agreement to change the termination date of the interest rate swap agreement from June 1, 2024 to September 1, 2016. The notional amount of the swap was approximately \$- and \$3,760 as of June 30, 2017 and 2016, respectively. The fair value of the interest rate swap was a liability of approximately \$- and \$18 as of June 30, 2017 and 2016, respectively (included in accounts payable and accrued liabilities), and the change in fair value of approximately \$18 and \$62 in 2017 and 2016, respectively, is included in interest expense in the accompanying statements of activities.

Approximate annual debt service payments as of June 30, 2017, excluding interest, are payable as follows:

<b><u>Years Ending June 30,</u></b>	
2018	\$ 410
2019	410
2020	510
2021	510
2022	510
2023 through 2025	1,000
Total	<u>3,350</u>
Less bond issuance costs	<u>(95)</u>
Total bond payable, net of bond issuance costs	<u><u>\$ 3,255</u></u>

**Note 9—Commitments and contingencies**

United Way is subject to legal and other claims related to the normal course of business. In the opinion of management, there are no legal claims or other matters that, upon resolution, may result in a material impact on United Way's financial position and results of activities.

Commitments to allocate funds to United Way agencies and other allocations are dependent on the results of United Way's campaigns. United Way historically provides agencies with anticipated funding commitments in advance and generally funds those commitments on a monthly basis. Such commitments are subject to adjustment based on final campaign results, including subsequent collections.

Federal programs are subject to financial and compliance audits by grantor agencies which, if instances of material noncompliance are found, may result in disallowed expenditures and affect United Way's continued participation in specific programs. The amount, if any, of expenditures which may be disallowed by the grantor agencies cannot be determined at this time, although United Way expects such amounts, if any, to be immaterial.



**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 10—Operating lease commitments - lessors**

United Way leases office space to tenants under noncancellable operating leases with terms of one to 25 years. In connection with the process of selling the Woodruff Volunteer Center, United Way is negotiating termination agreements with all of the tenants in the building. As of June 30, 2017, there were twenty-eight tenants leasing space in the Woodruff Volunteer Center. As of November 30, 2017, United Way had obtained fully executed termination agreements from all twenty-eight tenants. Pursuant to the terms of these agreements, all of the tenants will have exited the building by December 31, 2017. During the year ending June 30, 2018, United Way will pay additional tenant relocation fees of approximately \$3,500. The future minimum lease rentals under the remaining leases for FY 2018 is approximately \$406.

**Note 11—Fair value of financial instruments**

The following methods and assumptions were used by United Way in estimating its fair value disclosures for financial instruments. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Considerable judgment is necessarily required in interpreting market data to develop the estimates of fair value and, accordingly, the estimates are not necessarily indicative of the amounts that United Way could realize in a current market exchange.

Fair value approximates book value for the following financial instruments due to their short-term nature: cash and cash equivalents, pledges receivable, accounts payable, and accrued expenses.

Fair values for marketable debt and equity securities are based on quoted market prices. If a quoted market price is not available, fair value is estimated using market prices for similar securities.

**Note 12—Fair value measurements of assets and liabilities**

GAAP requires fair value measurements be classified and disclosed in one of the following three categories (“Fair Value Hierarchy”):

- Level 1 - Financial instruments with unadjusted, quoted prices listed on active market exchanges.
- Level 2 - Financial instruments valued using pricing inputs other than quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 - Financial instruments that are not actively traded on a market exchange and require using significant unobservable inputs in determining fair value.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 12—Fair value measurements of assets and liabilities (continued)**

The following tables summarize the valuation of United Way's financial assets measured at fair value at June 30, 2017 and 2016, respectively, based on the level of input utilized to measure fair value:

Description:	Fair Value Measurements at June 30, 2017:			
	Level 1	Level 2	Level 3	Total
Investments:				
Certificates of deposit	\$ 50	\$ -	\$ -	\$ 50
Mutual funds:				
Equity securities funds	12,858	-	-	12,858
Fixed income funds	19,175	-	-	19,175
Subtotal Investments	32,083	-	-	32,083
Beneficial interest in assets held by others	696	158	-	854
Total	\$ 32,779	\$ 158	\$ -	\$ 32,937

Description:	Fair Value Measurements at June 30, 2016:			
	Level 1	Level 2	Level 3	Total
Investments:				
Certificates of deposit	\$ 50	\$ -	\$ -	\$ 50
Mutual funds:				
Equity securities funds	11,295	-	-	11,295
Fixed income funds	17,904	-	-	17,904
Subtotal Investments	29,249	-	-	29,249
Beneficial interest in assets held by others	647	159	-	806
Total	\$ 29,896	\$ 159	\$ -	\$ 30,055

The following table summarizes the valuation of United Way's financial liabilities measured at fair value related to the derivative financial instruments at June 30, 2016, based on the level of input utilized to measure fair value:

Description:	Fair Value Measurements at June 30, 2016:			
	Level 1	Level 2	Level 3	Total
Derivative financial instruments	\$ -	\$ 18	\$ -	\$ 18
Total	\$ -	\$ 18	\$ -	\$ 18

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 13—Endowment funds**

GAAP provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (“UPMIFA”) and also required disclosures about endowments funds.

United Way’s endowment consists of three funds established for a variety of purposes that are invested at a local institution. The endowment consists of donor-restricted endowment funds and unrestricted funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Endowment net asset composition by type of fund for the investment portion of the endowment as of June 30, 2017 and 2016 is listed below.

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>June 30, 2017:</b>				
Donor-restricted endowment funds	\$ 1,215	\$ -	\$ 3,775	\$ 4,990
Board-designated endowment funds	12,272	-	-	12,272
Total funds	<u>\$ 13,487</u>	<u>\$ -</u>	<u>\$ 3,775</u>	<u>\$ 17,262</u>
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>June 30, 2016:</b>				
Donor-restricted endowment funds	\$ 750	\$ -	\$ 3,775	\$ 4,525
Board-designated endowment funds	11,657	-	-	11,657
Total funds	<u>\$ 12,407</u>	<u>\$ -</u>	<u>\$ 3,775</u>	<u>\$ 16,182</u>

The Board of Directors of United Way has interpreted the UPMIFA as requiring, absent explicit donor stipulations to the contrary, that the following amounts included in the endowment be classified as permanently restricted: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund be classified as permanently restricted. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by United Way in a manner consistent with the standard of prudence prescribed by UPMIFA or spent in accordance with the purpose restrictions established by the donor.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 13—Endowment funds (continued)**

In accordance with UPMIFA, United Way considers the following factors in making a determination to appropriate or accumulate donor-restricted endowments funds:

1. The duration and preservation of the fund.
2. The purposes of United Way and the donor-restricted endowment fund.
3. General economic conditions.
4. The possible effect of inflation and deflation.
5. The expected total return from income and the appreciation of investments.
6. Other resources of United Way.
7. The investment policies of United Way.

The Finance Committee of United Way, and ultimately United Way, adopted a revised investment policy and spending policy in June 2009. The policy seeks to preserve capital, control risk to ensure that the risk assumed is commensurate with the given investment style and objectives, and adhere to the discipline set forth in the policy. United Way will endeavor to ensure, to the degree reasonably possible, that the endowment funds with which it is entrusted keep pace with inflation so that the original purpose of the donor(s) in establishing the endowment fund can be met in perpetuity. Authorized expenditures during the United Way's current fiscal year shall be 5.0% of the average total market value of the endowment for the trailing three-year period ending December 31. In the event the average annualized total return for the trailing three-year period fails to equal or exceed 5.0%, United Way shall distribute net income (defined as interest, dividends, and other income receipts from investments less expenses) until such time as the trailing three-year return equals or exceeds 5.0% again. In making distributions, United Way shall execute upon the approval of the Finance Committee and the Board of Directors to use both the net income and net capital appreciation (defined as realized and unrealized appreciation in the fair market value of the investments) in excess of the fund's historic dollar value (i.e., corpus). Accordingly, United Way has adopted the following investment allocation guidelines:

The equity and alternative portion shall represent between 50% and 70% of the total portfolio with a target of 60% and will be invested as follows:

	<u>Low</u>	<u>High</u>
Large Company Stocks	20%	40%
Mid-Cap Company Stocks	2%	15%
Small-Cap Company Stocks	2%	15%
International Stocks	2%	20%
Alternatives (Total Investments)	3%	15%

The fixed income (bond) portion shall represent between 25% and 45% of the total portfolio with a target of 40% and shall consist of primarily investment-grade U.S. or foreign corporate debt securities, U.S. Treasury or foreign government obligations, assets, and mortgage-backed securities.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

**Note 13—Endowment funds (continued)**

Changes in the investment portion of the endowment net assets for the year ended June 30, 2017 were as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, July 1, 2016	\$ 12,407	\$ -	\$ 3,775	\$ 16,182
Contributions	512	-	-	512
Investment return (loss):				
Investment income, net of expenses	151	-	-	151
Net appreciation (depreciation)	456	-	-	456
Total investment return (loss)	607	-	-	607
Amounts appropriated for expenditure	(39)	-	-	(39)
Endowment net assets, June 30, 2017	<u>\$ 13,487</u>	<u>\$ -</u>	<u>\$ 3,775</u>	<u>\$ 17,262</u>

Changes in the investment portion of the endowment net assets for the year ended June 30, 2016 were as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, July 1, 2015	\$ 11,062	\$ -	\$ 3,775	\$ 14,837
Contributions	1,402	-	-	1,402
Investment return (loss):				
Investment income, net of expenses	111	-	-	111
Net depreciation	(129)	-	-	(129)
Total investment return (loss)	(18)	-	-	(18)
Amounts appropriated for expenditure	(39)	-	-	(39)
Endowment net assets, June 30, 2016	<u>\$ 12,407</u>	<u>\$ -</u>	<u>\$ 3,775</u>	<u>\$ 16,182</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the amount recorded by United Way as permanently restricted net assets (corpus). There was one donor-restricted endowment fund that had a fair value (approximately \$13) below corpus as of June 30, 2017. There was one donor-restricted endowment fund that had a fair value (approximately \$61) below corpus as of June 30, 2016.

**UNITED WAY OF GREATER ATLANTA, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**(DOLLARS IN THOUSANDS)**

*JUNE 30, 2017 AND 2016*

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**Note 14—Related parties**

United Way is the sole member of 24/7 Gateway, LLC, a 501(c)(3) exempt organization under the IRC. Because United Way is not actively involved in the management of 24/7 Gateway, LLC and does not appoint the Board of Directors or otherwise exercise control, operations of 24/7 Gateway, LLC are not consolidated in these financial statements. United Way recorded allocations payable to 24/7 Gateway, LLC at June 30, 2017 and 2016 of approximately \$510 and \$620, respectively. Allocations and expenses within the accompanying statements of activities for 24/7 Gateway, LLC for the years ended June 30, 2017 and 2016 are approximately \$1,136 and \$1,325, respectively.

**Note 15—Subsequent events**

United Way has evaluated subsequent events through December 19, 2017, which was the date the financial statements were available to be issued. There were no material subsequent events requiring adjustments to, or disclosure in, the financial statements for the year ended June 30, 2017.

## **SUPPLEMENTAL INFORMATION**

**UNITED WAY OF GREATER ATLANTA, INC.**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

YEAR ENDED JUNE 30, 2017

Federal Grantor/ Pass-through Grantor/Program Title	Federal CFDA Number	Amount Passed Through to Subrecipient	Total Federal Expenditures
<b><u>Federal Awards</u></b>			
U.S. Department of Education:			
Investing in Innovation (i3) Fund	84.411		\$ 749,369
Total U.S. Department of Education		-	749,369
U.S. Department of Veteran Affairs:			
VA Supportive Services for Veteran Families Program	64.033		2,057,568
Total U.S. Department of Veterans Affairs		-	2,057,568
U.S. Department of Housing and Urban Development			
<i>Pass-through from Atlanta Housing Authority</i>			
Choice Neighborhoods Implementation Grant Program	14.U00		100,571
Total U.S. Department of Housing and Urban Development		-	100,571
Corporation for National and Community Service:			
AmeriCorps	94.006		241,678
Total Corporation for National and Community Service		-	241,678
Department of the Treasury:			
Volunteer Income Tax Assistance (VITA) Matching Grant Program	21.009	\$ 103,275	295,649
Total Department of the Treasury		103,275	295,649
<b>Total Expenditures of Federal Awards</b>		<b>\$ 103,275</b>	<b>\$ 3,444,835</b>



## **UNITED WAY OF GREATER ATLANTA, INC.**

### **NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

*YEAR ENDED JUNE 30, 2017*

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#### **Note 1—Basis of presentation**

The accompanying schedule of expenditures of federal awards (the “Schedule”) includes the federal award activity of the United Way of Greater Atlanta, Inc. (the “United Way”) under programs of the federal government for the year ended June 30, 2017. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (“CFR”) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (“Uniform Guidance”). Because this Schedule presents only a selected portion of the operations of the United Way, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the United Way.

#### **Note 2—Summary of significant accounting policies**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in 2 CFR Part 230, *Cost Principles for Non-Profit Organizations*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### **Note 3—Contingencies**

These federal programs are subject to financial and compliance audits by grantor agencies which, if instances of material noncompliance are found, may result in disallowed expenditures and may affect United Way’s continued participation in specific programs. The amount, if any, of expenditures which may be disallowed by the grantor agencies cannot be determined at this time, although United Way expects such amounts, if any, to be immaterial.

#### **Note 4—Indirect cost rate**

United Way has elected to not use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

**Report of Independent Auditor on Internal Control over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance with *Government Auditing Standards***

The Board of Directors  
United Way of Greater Atlanta, Inc.  
Atlanta, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of United Way of Greater Atlanta, Inc. (the “United Way”) (a nonprofit organization), which comprise the statement of financial position as of June 30, 2017 and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements and have issued our report thereon dated December 19, 2017.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered United Way’s internal control over financial reporting (“internal control”) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of United Way’s internal control. Accordingly, we do not express an opinion on the effectiveness of United Way’s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether United Way’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of United Way's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

The image shows a handwritten signature in black ink that reads "Cheryl Bekart LLP". The signature is written in a cursive, flowing style.

Atlanta, Georgia  
December 19, 2017

## **Report of Independent Auditor on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance**

The Board of Directors  
United Way of Greater Atlanta, Inc.  
Atlanta, Georgia

### **Report on Compliance for Each Major Federal Program**

We have audited United Way of Greater Atlanta, Inc.'s (the "United Way") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of United Way's major federal programs for the year ended June 30, 2017. United Way's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### **Management's Responsibility**

Management is responsible for compliance with the requirements of federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of United Way's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about United Way's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of United Way's compliance.

### **Opinion on Each Major Federal Program**

In our opinion, United Way complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

## **Report on Internal Control over Compliance**

Management of United Way is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered United Way's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of United Way's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Cheng Bekert LLP*

Atlanta, Georgia  
December 19, 2017

**UNITED WAY OF GREATER ATLANTA, INC.**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

*YEAR ENDED JUNE 30, 2017*

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**I. Summary of Auditor's Results**

- a) The type of report issued on the financial statements: **Unmodified**
- b) Internal control over financial reporting:  
Material weaknesses identified: **None reported**  
Significant deficiencies identified: **None reported**
- c) Noncompliance which is material to the financial statements: **No**
- d) Internal control over major programs:  
Material weaknesses identified: **None reported**  
Significant deficiencies identified: **None reported**
- e) The type of report issued for major programs: **Unmodified**
- f) Any audit findings which are required to be reported in accordance with 2 CFR Section 200.516(a) of Uniform Guidance: **No**
- g) Identification of major programs:  
**84.411 Investing in Innovation (i3) Fund**
- h) Dollar threshold used to distinguish between Type A and Type B programs: **\$750,000**
- i) Auditee qualified as a low-risk auditee: **Yes**

**II. Financial Statement Findings**

None noted.

**III. Federal Award Findings and Questioned Costs**

None noted.

# UNITED WAY OF GREATER ATLANTA, INC.

## EXHIBIT 1

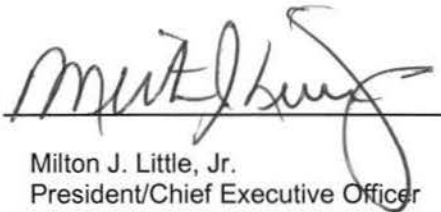
YEAR ENDED JUNE 30, 2017

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### MANAGEMENT CERTIFICATIONS

In connection with the financial statements of the United Way of Greater Atlanta, Inc. (the "United Way") for the years ended June 30, 2017 and 2016, the undersigned, Milton J. Little, Jr., President and Chief Executive Officer, and Kristen McCollum, Chief Financial Officer, do hereby certify, that:

1. We have reviewed the financial statements of United Way.
2. We are responsible for adopting sound accounting policies, establishing and maintaining internal control, and preventing and detecting fraud. We have designed such policies and internal controls and procedures or caused such policies and internal controls to be designed under our supervision to ensure that material information relating to United Way is made known to us by others within United Way during the period in which this report is being prepared.
3. The financial statements and other information contained in this report fairly present, in all material respects, the financial position and results of activities and cash flows of United Way as of and for the periods presented in this report.
4. We have disclosed, based on our most recent evaluation of internal controls over financial reporting, to United Way's auditors and the audit committee of United Way's Board of Directors:
  - a) all significant deficiencies in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect United Way's ability to record, process, summarize, and report financial information, and
  - b) there is no fraud that involves management or other employees who have a significant role in United Way's internal control over financial reporting.

By:   
Milton J. Little, Jr.  
President/Chief Executive Officer  
December 19, 2017

By:   
Kristen McCollum  
Chief Financial Officer  
December 19, 2017